

**Programme for University Leadership in the Southern African Region  
PULSAR 2012  
Residential workshop 1  
Parktonian Hotel, Johannesburg  
9 to 13 July 2012**

**Provisional Programme**

**Monday 9 July**

<b>Time</b>	<b>Activity</b>	<b>Led by</b>
09.00 to 10.30	Welcome from Piyushi Kotecha, SARUA Chief Executive Officer	Piyushi Kotecha
	Introductions, orientation and desired outcomes Ice-breaker [1]	David Parry and Michael Cross
10.30 to 11.00	Refreshments	
11.00 to 12.00	<b>Presentation</b> <i>Higher education in the SADC region: the political, social and economic context</i>	<b>Professor Z D Kadzamira</b>
12.00 to 13.00	Ice-breaker [2]	David Parry and Michael Cross
13.00 to 14.00	Lunch	
14.00 to 15.30	Overview of issues raised by Registrars in their questionnaire responses	David Parry and selected workshop participants
15.30 to 16.00	Refreshments	
16.00 to 17.00	<b>Presentation</b> <i>Change, Complexities and Competitiveness: Implications for Higher Education</i>	<b>Professor Nic Binedell</b>
17.00 to 19.00	Unwind	
19.00 to 20.30	Dinner	

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**Tuesday 10 July**

<b>Time</b>	<b>Activity</b>	<b>Led by</b>
09.00 to 09.30	Review and reflection	David Parry and Michael Cross
09.30 to 10.30	Overview of national higher education strategies	David Parry and Michael Cross
10.30 to 11.00	Refreshments	
11.30 to 13.00	Overview of institutional strategies	David Parry, Michael Cross and selected workshop participants
13.00 to 14.00	Lunch	
14.00 to 15.30	Roles and responsibilities of Registrars	David Parry, Michael Cross and selected workshop participants
15.30 to 16.00	Refreshments	
16.00 to 17.00	<b>Skype presentation</b> <i>Leading change</i>	<b>Dr Madeleine Green</b>
17.00 to 19.00	Unwind	
19.00 to 20.30	Dinner	

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**Wednesday 11 July**

<b>Time</b>	<b>Activity</b>	<b>Led by</b>
09.00 to 09.30	Review and reflection	David Parry and Michael Cross
09.30 to 10.30	<b>Presentation</b> <i>Governance, leadership and management: The role of the Registrar as benevolent bureaucrat: facilitator, innovator, enforcer</i>	<b>Professor Julian Smith</b>
10.30 to 11.00	Refreshments	
11.00 to 12.00	<b>Skype presentation</b> <i>Introduction to action learning</i>	<b>Professor Robin Middlehurst</b>
12.00 to 13.00	Action learning sets activity Institutional issues and challenges [1]	David Parry, Michael Cross and Oliver Seale
13.00 to 14.00	Lunch	
14.00 to 15.30	Institutional issues and challenges [2]	Action learning sets and facilitators
15.30 to 16.00	Refreshments	
16.00 to 17.00	Institutional issues and challenges [3]	Action learning sets and facilitators
17.00 to 19.00	Unwind	
19.00 to 20.30	Dinner	

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**Thursday 12 July**

<b>Time</b>	<b>Activity</b>	<b>Led by</b>
09.00 to 09.30	Review and reflection	David Parry, Michael Cross and Oliver Seale
09.30 to 10.30	Institutional solutions [1]	Action learning sets and facilitators
10.30 to 11.00	Refreshments	
11.00 to 13.00	Institutional solutions [2]	Action learning sets and facilitators
13.00 to 14.00	Lunch	
14.00 to 15.30	Institutional solutions [3]	Action learning sets and facilitators
15.30 to 16.00	Refreshments	
16.00 to 17.00	Institutional solutions [4]	Action learning sets and facilitators
17.00 to 19.00	Unwind	
19.00 to 20.30	Dinner	

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**Friday 13 July**

<b>Time</b>	<b>Activity</b>	<b>Led by</b>
09.00 to 09.30	Review and reflection	David Parry, Michael Cross and Oliver Seale
09.30 to 10.30	Presentation of institutional issues and solutions	Workshop participants
10.30 to 11.00	Refreshments	
11.00 to 12.30	<b>Presentation</b> <i>Universities and external agencies</i>	<b>Professor Mayunga H H Nkunya</b>
12.30 to 13.30	Lunch	
13.30 to 14.30	Finalise post-workshop activities and timetable	Action learning sets and facilitators
14.30 to 15.00	Complete and hand in workshop evaluation	Workshop participants
15.00	DEPART	

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**Workshop contributors and facilitators**

- **Professor Nic Binedell:** Dean of the Gordon Institute of Business Science at the University of Pretoria, South Africa
- **Professor Michael Cross:** Division of Educational Studies, Faculty of Education University of Johannesburg, South Africa
- **Dr Madeleine Green:** Senior Fellow, International Association of Universities and NAFSA, the Association of International Educators, and former Vice President of the American Council on Education, USA
- **Professor Z D Kadzamira:** former Vice-Chancellor, University of Malawi
- **Piyushi Kotecha:** Chief Executive Officer, Southern Africa Regional Universities Association
- **Professor Robin Middlehurst,** Programme Director, Top Management Programme and Director, Strategy, Research and International, Leadership Foundation, UK and Professor of Higher Education at Kingston University, UK
- **Professor Mayunga H H Nkunya:** Executive Secretary, the Inter-University Council for East Africa
- **David Parry:** PULSAR Programme Director, higher education consultant, UK
- **Mr Oliver Seale:** Director Special Projects in the Vice-Chancellor's office at the University of the Witwatersrand, South Africa
- **Professor Julian Smith:** former Registrar, University of Stellenbosch, South Africa

**Profiles for each contributor will be available at the workshop**